

Comhairle Chontae Mhuineachain

Cainaisneis

2015

Monaghan County Council

Budget

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Foreword

The draft budget for 2015 has been prepared in accordance with the provisions of Section 102 of the Local Government Act 2001 and reflects the input from the members of the Corporate Policy Group who met on 14th & 29th October and 7th November. I would like to thank the Cathaoirleach and the members of the Corporate Policy Group for their assistance in the preparation of the draft budget.

This year has been an historic year for Local Government with the coming into effect of the Local Government Reform Act 2014 which amongst other things saw the abolition of the Town Councils, the introduction of the title of the Chief Executive instead of County Manager and the introduction of enhanced powers for the Elected Members that has strengthened their role in Local Government.

The abolition of the Town Councils resulted in the total number of elected positions being reduced from 65 to 18 and I would like to thank all of those Members who worked so tirelessly and selflessly for their towns over the years and who have since retired.

This year will be seen as a defining year for Local Government in Ireland, bringing a new emphasis on Economic and Community Development and the creation of Municipal Districts. An important benefit of the new municipal district arrangements will be to relieve the overall plenary Council meetings of much local detail, especially as Municipal Districts will have power to perform a range of functions in their own right. This will assist in the reduction in the frequency of plenary meetings as the new arrangements become embedded in the organisation. Going forward the plenary council will have more time to concentrate on strategic issues and to plan for the long term development of the County.

This draft budget is the first budget that accounts for all the revenue and expenditure of the old town councils and clearly sets out all revenue and expenditure streams in a way that avoids any duplication and gives the Members an even greater overview of all expenditure under your control.

The draft budget has been framed for 2015, on the basis that any community group, town or service area that is funded this year would have the same level of funding provided for next year. Likewise all assets and liabilities of the old town councils are now "owned" by Monaghan County Council and no Municipal District has been penalised or rewarded for gifting their debts/surplus to Monaghan County Council. This draft budget gives full effect to commitments and promises made to Members during the year, especially in relation to the Municipal Districts. The commitment that all Municipal Districts would be treated equally is already reflected in how physical and human resources have been allocated and the proposed general municipal allocation of €200,000 to each Municipal District further reflects this commitment to equity and fairness.

This year was also a very significant year for the staff, a year in which huge change was introduced. The first six months of the year saw a continuation of the norm. The second half of the year saw the introduction of the Local Government Reform Act 2014 that called for the redesign of how business was done and of how services were to be delivered. A different staffing structure was also required and with it a new focus with different priorities was implemented across the organisation. This "change" was very significant and perhaps the biggest change ever imposed on the staff of Monaghan County Council. I have to thank every individual staff member for their support and above all for their enthusiasm and willingness in embracing this enormous change and also in accepting their new roles and the new direction of the organisation.

Your decision not to reduce the Local Property Tax is to be commended as it will allow us to give full effect to the spirit of the Local Government Reform Act 2014 and will also make the Municipal Districts more effective and meaningful. As stated earlier the draft budget fully reflects the commitments made and the content of discussions during the year. Our county town, Monaghan needs to be able to compete with other county and neighbouring border towns. This will require additional investment and the draft budget reflects this.

This Council is fully committed to the County and to the main priority/focus of Economic and Community Development. The draft budget as presented makes provision for this focus and the various funding streams will allow for the preparation of plans and policy formulation to drive the County forward. At Municipal District level the general municipal allocation will facilitate economic development and I would ask Members to start looking at an early stage, at projects, plans, developments or supports that will facilitate economic development at local level. As the draft budget has significant community support grants already included under various heading I would urge Members to concentrate on the Economic aspect of development at Municipal District level.

The draft budget, together with the reorganisation of structures within the organisation and the continuing emphasis on savings and efficiencies, will facilitate economic & community development whilst at the same time recognising that the growth of the County is dependent on job creation. An ever mindful awareness of the very important role of the County's rate payers, who have created and will continue to create jobs, will always be to the fore. Every effort will continue to be made, to reduce costs, to work with stakeholders who can deliver services in the most cost effective way, and to facilitate and assist SMEs in whatever way we can.

I would like to thank the Cathaoirleach and members of the Corporate Policy Group for their assistance and in particular there sense of fairness and equity in dealing with matters as they arose. Finally, a special word of thanks to the Head of Finance, to the staff of the Finance Section and to the Directors and all the staff who contributed to the preparation of the draft budget.

**Eugene Cummins,
Chief Executive
10th November 2014**

Finance Overview

The Local Property Tax Allocation

The allocation that Local Authorities receive from the Local Government Fund is now referred to as the Local Property Tax Allocation. The provisional allocation for Monaghan County Council for 2015 is €10,247,882. This amount is the same as the allocation received in 2014 for the County Council and the Four Town Councils.

The calculation of the LPT Allocation for Monaghan County Council received from the Department of the Environment, Community and Local Government is as follows

| | |
|--|------------|
| LPT 100% | 3,918,800 |
| less LPT 20% to Equalisation Fund | 783,760 |
| LPT Retained Locally | 3,135,040 |
| 2015 Shortfall (2014 allocation less LPT Retained Locally) Distributed from Equalisation Fund | 7,112,842 |
| Total LPT Funding to be provided in 2015 | 10,247,882 |

Current Financial Position

The Council commenced 2013 with a deficit of €473,567 on the Revenue Account. The abolition of the Town Councils in June 2014 required the amalgamation of the accounts of the four Town Councils with the County Council. This resulted in a combined deficit of €3,074,830. This deficit will form the opening balance for Monaghan County Council's Revenue Account in the 2014 Annual Financial Statement. The phased elimination of this deficit will need to be considered in the medium term.

The collection of charges especially Rates remains difficult in the current economic environment. In order to reflect this there is a provision of €2.2m for uncollectable Rates in the Draft Budget. This significant level of write off has put increasing pressure on the Council's finances for the past six years.

2015 Budget

The budget process for 2015 is significantly different to previous years due to the abolition of the Town Councils and the changed method of funding resulting from the introduction of the Local Property Tax. The LPT Budget meeting in September set the parameters for the preparation of the 2015 Draft Budget. At this meeting the Chief Executive committed to maintaining the same level of service and contribution to the local community as was contained in each of the individual budgets for 2014. The 2015 Draft Budget has been prepared on this basis. The combined 2014 Budget for the County and the four Towns is shown for comparative purposes. The outturn for 2014 is made up of expenditure and income in the Town Councils to the end of May and the County Council to the end of October extrapolated to the end of the year.

In Accordance with Section 29 of the Local Government (Financial and Audit Procedures) Regulations 2014 the local authority at the budget meeting must determine the level of refund that is to apply to vacant premises, that are available for rent or lease, for the local financial year for which the budget is being adopted.

There is a new Table C in the Budget for 2015. This Table shows the calculation of the Base Year Adjustment (BYA) for the County Council and the former Rating Town Councils. In 2015 the BYA is calculated as the difference between the Annual Rate on Valuation (ARV) adopted for those former rating authority areas in 2014 and that which is adopted by the new authority for 2015. The result of the BYA for 2015 is that the same ARV will apply to all Ratepayers in 2015 as applied in 2014. From 2016 onwards a move towards a single ARV for all Ratepayers in the County must commence and be completed by 2024 at the latest.

Summary

The draft budget as circulated to members provides for gross expenditure, income and annual rate on valuation as follows for the local financial year 2015.

| | € |
|---|------------|
| Gross Revenue Expenditure | 54,696,248 |
| Income | |
| Grants and Subsidies | 19,469,193 |
| Irish Water | 2,716,213 |
| Local Property Tax Allocation | 10,247,882 |
| Pension Related Deduction | 1,068,116 |
| Goods and Services | 11,264,687 |
| Amount to be Levied | 12,646,370 |
| Net Effective Valuation | 212,142 |
| Annual Rate on Valuation before Base Year Adjustment | 59.61 |
| Base Year Adjustment for former rating authority areas | |
| Monaghan County Council | -3.14 |
| Carrickmacross Town Council | +1.30 |
| Castleblayney Town Council | -3.61 |
| Clones Town Council | -0.71 |
| Monaghan Town Council | +9.53 |

John Murray
Head of Finance & Housing

Housing and Building

During 2014 major changes have taken place in relation to organization of the Housing Department with the four town councils housing functions being integrated into the single unified body of Monaghan County Council. This has resulted in the management of increased tenant numbers, increased maintenance/ management of properties and demands from an increased housing applications base.

To allow this to occur within the resources available there have been a number of new initiatives implemented during the year including a single repairs phone line for tenants; production of a revised tenant handbook and resident committee handbook; development of area teams linking administrative and technical functions; the introduction of a more efficient document management system to address the increased administrative demands.

Housing Maintenance

Significant work was carried out under the revised Energy Efficiency Retrofit Programme improving insulation to 300 houses. Under the new Department programme "Returning Vacant Houses to Productive Use" funding was received for improvement works to 21 vacant dwellings in 2014.

Capital Budget

The key projects identified in 2015 include, the completion of Phase 3 of the Mullaghmart Remedial Works Scheme involving the renovation of 24 houses, road construction and associated estate improvement works and to seek DECLG approval to proceed with Phase 4, the construction of 9 no houses at McCurtain Street in Clones town, the construction of a group home for people with physical and sensory disabilities at Convent Lands, Carrickmacross, the completion and letting of Castleblayney Group Home and Houses for people with intellectual disabilities, remedial works at Drumillard / Oliver Plunkett Park to Old Peoples Dwellings and estate improvement work, the completion and letting of houses purchased at Latlorcan, Monaghan town and the purchase and lease by Approved Housing Bodies of 6 houses at Lissegerton in Clones town.

Housing Adaptation Grants

The initial Department annual allocation was again reduced (2014) giving a total approved expenditure of €924,629. By continuing to manage the schemes and implementing a range of cost effectiveness procedures, a further allocation of €562,000 was approved in October 2014 which allowed a total of 210 applications to be funded.

Traveller Accommodation

The current Traveller Accommodation Programme 2014-2018 was adopted in 2014. The Council endeavours to meet the existing and projected accommodation needs within the County as outlined in the programme. Implementation of the programme will require co-operation between the Traveller and settled communities, provision of adequate funding both at national and local level and participation by other relevant agencies.

Homelessness Strategy

The North East Homeless Framework Plan 2014-2017, was adopted in December 2013. Measures/objectives achieved include employing a dedicated Tenancy Sustainment Worker, development of a range of emergency accommodation provision, establishment of HAT's (Homeless Action Teams) that meet monthly. The involvement of Monaghan County Council in the newly established steering group for young people leaving care who are homeless will also assist in finding solutions to homelessness for this vulnerable group.

Estate Management

Monaghan County Council has a waiting list of 1098 as of 6 November 2014, up from 1027 in November 2013.

The County Council owns and manages 1404 housing units. The Council deals with individual tenant accommodation needs on an ongoing basis from their day to day inquiries to major repair emergencies.

In accordance with Monaghan County Council's Anti Social Behaviour strategy and the tenant handbook the Authority aim to secure the prevention and reduction of antisocial behaviour within its housing stock. 61 cases have been investigated in 2014 with varying levels of sanctions imposed including tenants vacating Council property

Rental Accommodation Scheme (RAS) /Housing Assistance Payment Scheme

The council has commenced piloting the HAP scheme (Oct 2014) as one of the 7 counties in Ireland and this is being rolled out as a means of providing housing support to households on the waiting list. RAS continues to be provided and accommodates 241 clients.

John Murray
Head of Finance & Housing

Road Transport and Safety

Monaghan County Council is responsible for 2500 kilometres of road network in the county. This is classified as National Primary, National Secondary, Regional and Local as follows:

| Classification | Kms |
|--------------------------|-----|
| National Primary Roads | 72 |
| National Secondary Roads | 35 |
| Regional Roads | 308 |
| Local Primary | 528 |
| Local Secondary | 574 |
| Local Tertiary | 983 |

Non-National Roads

Non national roads account for 95% of the network and are funded from grants from the Department of Transport through the National Roads Authority and the Council's own resources. The 2015 roads budget is compiled on the basis of receiving the same grant allocation as 2014. However, the actual funding for the roads programme will depend on the final Department of Transport allocation usually advised to the Council in February.

The multi annual road works programme identifies the order of priority for the completion of improvement works to be carried out by the Council and this is agreed at local area level. Excluding the former Town Councils the grant funding for 2014 received for Non-National Roads was €7,197,536 and the contribution from the Council's own resources was €2,728,606 including Technical and Administration costs.

Restoration Improvement Grant

Monaghan County Council submitted a three year programme to the Department of Transport in November 2012 for the 2013 to 2015 period. In 2014 grant aid amounting to €5,067,786 was received in respect of the multi-annual programme for the restoration and improvement of local and regional roads. Projected grant aid for 2015 is €5,067,786

Discretionary Grant

A grant of €1,708,750 for regional and local road surface dressing was received in 2014 and €2,261,350 grant aided income is estimated for 2015 which includes €552,600 Block grant for the former Town Councils.

Bridge Rehabilitation

Emergency bridge repairs have become a regular feature throughout the regional and local road network. It is expected that €200,000 will be allocated to bridge repairs under the specific improvement grant scheme.

Low Cost Safety Improvement Schemes

The 2014 grant allocations provided €185,000 for low cost safety improvement schemes. It is expected that this grant will remain at €185,000 in 2015.

Health & Safety

In 2014 the Regional and Local Road Grants included €36,000 for non-national road training. It is estimated that a similar figure will be available in 2015. Provision has also been made for Health and Safety to carry out improvements to the Council's health and safety system.

National Roads

N2 Clontibret to Castleblayney Road Realignment

This scheme was opened to traffic in November 2007 and is now complete. The final account has been agreed. Some legal fees are still outstanding which have to be finalised.

N2 Proposed Clontibret to the Northern Ireland Border Road Scheme.

This scheme is to advance the development of the N2 route from north of Clontibret Village to the border with Northern Ireland in the vicinity of Aughnacloy, a distance of approximately 28 kms. The N2 between Clontibret and the Northern Ireland border is part of a strategic link servicing Derry and the Northwest. The need to improve the N2 was identified in the Transport 21 document and the National Development Plan 2007-2013. A preferred route corridor was published in 2012. Progression of the project to design stage, thus narrowing the corridor, requires a commitment of further funding from the National Roads Authority.

N2 Existing Road between Monaghan and Emyvale

An allocation of €1,517,000 was received from the NRA in 2014 to undertake route improvements, such as easing of bends and widening of the existing carriageway. The improvements extend from Monaghan to Emyvale along the N2 in 4 phases. Tie in between phase 1 and phase 2 received an allocation of €537,000 for construction of this tie in. Phase 2 & 4 from Coolkill East to Corracrin received an allocation of €830,000..

National Primary and National Secondary Pavement & Minor Improvements

€103,664 was allocated from the NRA for a number of minor works. It is hoped to received €1.5m under this heading in 2015

National Primary and National Secondary Maintenance

A total of €660,297 was received in 2014. It is expected that a similar allocation will be received in 2015.

Road Safety National Primary Remedial Measures

The 2014 allocation from the NRA was €2,468,000 catering for two schemes N2 RSMIS Killycard to Tullyvin received €966,000 and RSRM N12 Tamlet received €1,502,000.

John McGrath

Head of Road Transport and Safety

Water Services

Irish Water became responsible for the treatment and delivery of drinking water and collection and treatment of waste water on 1 January 2014. Irish Water was established to oversee the delivery of water services in Ireland and is an independent, state-owned subsidiary of Bord Gáis Éireann. The Commission for Energy Regulation (CER) will be responsible for determining the cost of water services to the consumer. Monitoring of private group water schemes remains the responsibility of local authorities.

To manage water and waste water services from 2014, Irish Water have a Service Level Agreement (SLA) with Monaghan County Council. This means that while the ownership and management of water assets transferred to Irish Water in 2014, asset operations continue to be delivered locally by Monaghan County Council. There will be phased transitions of further functions from Monaghan County Council to Irish Water over the next three years.

The SLA sets out the arrangements by which water and waste water services will be provided by Monaghan County Council, and payment provided by Irish Water for those services. The SLA will run for 12 years with reviews in year 2 and 7. The key objective is for the SLA to underpin an enduring collaborative relationship between Irish Water and Local Authorities.

A core part of the SLA is the Annual Service Plan (ASP), which documents the agreed objectives of Irish Water and Monaghan County Council. The ASP commits both parties to deliver these specific objectives and standards of performance against a budget covering headcount, goods and services and investment. The ASP concentrates on outputs and imposes a commitment on both sides to deliver these agreed outputs. The Service Plan identifies:

- The detailed and specific targets and objectives.
- The performance indicators being monitored to ensure achievement of objectives.
- The methodology for measurement and calculation of performance.
- The process of reporting against the agreed performance indicators.
- The budget and headcount agreed by Irish Water and Monaghan County Council for 2015.
- The 3 Year Transformation initiatives.
- The elements of the Irish Water Capital programme that are pertinent for Monaghan County Council.

The SLA also envisages developing a rolling Five Year Plan with each Local Authority with the first to be drafted starting 2015. This will capture longer term transformation initiatives, capital programmes, efficiency measures and re-organisation.

Capital Programme

Irish Water's proposed 2014-2016 Capital Investment Plan (CIP) outlines the indicative investment priorities in water services infrastructure over the next three years. The proposed CIP is required under Section 34 of the Water Services (No. 2) Act 2013 to "set out and particularise the investment in water services infrastructure that Irish Water considers necessary for the effective performance by it of its functions. The proposed CIP requires €1.77bn to meet the objectives identified by Irish Water and previous programmes of the Department of the Environment, Community and Local Government (DECLG). The Plan will deliver improvements in drinking water quality, leakage, wastewater compliance, business efficiencies and customer service. The following schemes in Monaghan have been included in the plan:

| <u>Scheme</u> | <u>Status</u> | <u>Budget</u> |
|------------------------------------|---|---------------|
| Carrickmacross Water Supply Scheme | At construction | €2,912,200 |
| Lough Egish Water Supply Scheme | Commence Construction | €522,000 |
| Monaghan Town Sewerage Scheme | Review Scope and Commence Construction | €3,569,550 |
| Castleblayney Sewerage Scheme | Review Scope and Commence Construction | €3,020,000 |
| Carrickmacross Sewerage Scheme | Review Scope and Commence Construction | €5,280,000 |

It is also anticipated that the Monaghan Town Watermains Rehabilitation Scheme will commence construction in 2015 with an estimated cost of €2,500,000

Con McCrossan
Head of Water Services

Planning

The framework for development throughout the County including towns, villages and rural areas is provided by The Monaghan County Development Plan 2013–2019. The Planning Budget is prepared on the expectation that the level of development will be comparative with activity levels of 2014.

Forward Planning

The Monaghan County Development Plan 2013 – 2019 was adopted in Spring 2013. The statutory two year review, outlining the progress in securing the objectives is contained within the Plan will be prepared and presented to the Elected Members in early 2015. The draft Monaghan Retail Strategy which was advanced in 2014 will be progressed through a public consultation process for subsequent adoption in early 2015. Similarly, the review of the Record of Protected Structures, as recommended by the Minister of Art, Heritage and Gaeltacht, was advanced in 2014. It is expected that public consultation on this will commence in early 2015, concluding with a variation of the Development Plan in the summer. Other work scheduled for 2015 include the preparation of Architectural Guidelines for a number of Architectural Conservation Areas in the County, and the completion of a Monaghan County Flood Risk Management Strategy

Development Management

Planning application figures saw a slight decrease from 434 in 2012 to 416 in 2013. It is anticipated that the figure will rise again in 2014. To date 365 applications were received and 344 decisions have been issued (up to 31st October 2014). Figures recorded for 2014 include applications from the Town Councils following their dissolution in June of this year.

| Year | No of Applications |
|-----------------------|--------------------|
| 2014 (up to 31.10.14) | 365 |
| 2013 | 416 |
| 2012 | 434 |

* Estimate for entire year

Planning Enforcement

The Planning and Development Acts 2000-2010 requires the Council to investigate all alleged unauthorised developments or breaches of Planning Law which come to its attention. The Council must take enforcement action or notify the complainant of its reasons for not doing so where it considers the action is not warranted.

| | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014* |
|---------------------|------|------|------|------|------|------|-------|
| No. of complaints | 110 | 155 | 154 | 102 | 88 | 127 | 98 |
| Warning Letters | 100 | 73 | 123 | 68 | 74 | 138 | 94 |
| Enforcement Notices | 25 | 36 | 24 | 38 | 21 | 39 | 28 |

*at 31st October 2014

Unfinished Housing Developments.

The Council successfully obtained funding under the Departments Special Resolution Fund in 2014, for resolution of four unfinished housing developments. It is intend to build on the success of this scheme, by continuing to work with stakeholders, and further reduce the number of unfinished housing developments in the County. Unfortunately bond providers continue to frustrate the Councils attempts to redeem securities, which subsequently delays resolution. Many of those cases are currently being pursued by the Councils legal representatives. These actions will continue to be advanced in 2015.

Agents Forum

An Agents Forum was established in 2014, providing a platform for planning agents to engage with the Planning Authority, in an attempt to identify and resolve matters of common interest. In addition, a number of Planning Workshops were presented in 2014, giving technical guidance to practitioners. The Forum and Works will be continued throughout 2015, necessitating the appropriate resources.

Economic Development & Tourism

In 2014 the City and County Enterprise Boards were integrated into the local authorities as Local Enterprise Offices (LEO). The Monaghan LEO, based in MTEK1, is now the one-stop shop for SMEs, providing a full information and advisory service to new and existing entrepreneurs on all aspects of setting up and running a business and financial supports where appropriate. Additional staff is located in the LEO to support economic development and entrepreneurship within the county. The targets for the economic development unit in 2015 include

- the completion of an Economic Plan for the county
- the marketing and branding of the county
- the development of networks and appropriate structures to support economic development
- the identification & development of infrastructure, to meet the needs of the local economy – broadband, transport, water services, etc. - with other state agencies
- the identification of industry staffing and training needs in partnership with the Education & Training Board and Department of Social Protection
- the development and support of innovation and entrepreneurship
- the need to support Monaghan as the county town
- the need to support the Municipal Districts and develop the other four towns as centres of commercial activity

The 4,000 square foot 'phase 2' extension to the Ballybay Enterprise Centre, including a state-of-the-art Test Kitchen (delivered by Monaghan County Enterprise Fund) was completed and launched in April 2014. In addition, in August 2014, work commenced on the €1.4m C:TEK development in Carrickmacross, which will comprise of 10,000 square feet of modern workspace divided into 9 units, which is due for completion in May 2015.

In terms of tourism-related activity, Monaghan County Council completed the development of the Ulster Canal Park, the Barry McGuigan Park and the upgrading of the Canal Stores in Clones in 2014. In addition, walking trails were developed in Dartrey Forest, just outside Cootehill and 28 angling stands were erected on 7 lakes throughout the county.

As a direct response to the success of The Gathering, a Community Tourism Diaspora fund for festivals and events was launched and 17 community-based tourism events in the county were successful in securing funding under this initiative. The Tourist Office, based in the Market House, was operated on a seasonal basis from June to September, and the libraries served as visitor information points throughout the year. Each of the Municipal Districts has assumed a central role in the organisation of economic and community-focussed festivals and events in each of the county's towns.

In anticipation of the next round of Structural funds through the European Territorial Co-Operation Programme (2014-2020), Monaghan County Council has commenced consultation with stakeholders to identify priority tourism development projects to be developed over the coming years. These projects will be incorporated into the Council's Tourism Strategy 2015-2020 which will be published in 2015.

Community Development

Local Community Development Committee (LCDC)

Under the Local Government Reform Act, 2014, Monaghan Local Community Development Committee (LCDC) was approved by the Council at their September 2014 Meeting. The LCDC is a process that brings together public sector bodies, local communities, publicly funded bodies and the voluntary sector to address their strategic concerns under the leadership of local government. The Council's role is at the centre of economic and social development of the county and the LCDC has responsibility for co-ordinating, planning and overseeing local and community development funding. In 2015 the LCDC will be responsible for the roll-out of the:

1. Local Economic & Community Plan

Monaghan Local Community Development Committee has to prepare and monitor implementation of a six year Local Economic & Community Plan for County Monaghan. The Plan aims to address "the promotion of economic development and the promotion of local and community development in its functional area". The Local Economic and Community Plan (LECP) is linked to EU 2020 Framework and National Reform Programme targets.

2. Social Inclusion Community Activation Programme – formerly LCDP

From April 2015, Local Authorities will be managing the Social Inclusion Community Activation Programme (SICAP) through a tendering process. SICAP targets the most disadvantaged and excluded in society and was formerly known as the Local Community Development Programme.

3. Leader Programme

The LCDC has a key role as Local Action Group in overseeing the roll-out of the Leader Programme 2015-2020. The Programme valued at €250million will be delivered by the local development company, MIDL. The local authority is responsible for the financial administration of the programme.

Public Participation Network (PPN)

The Public Participation Network replaces the Community Forum and will facilitate the participation of community groups in the LCDC and other Council committees and structures. The Council is required under the Local Government Reform Act 2014 to provide resources (a) for a full time staff member and (b) a programme budget to enable communication with community groups via newsletter and website.

Peace III and Peace IV

In January 2014 Monaghan Peace III Partnership board was awarded an additional €810,504 to extend the Peace III programme until 31st December 2014. This gave a total letter of offer award of €4,286,710. All projects were completed by 30th September 2014. Work will now commence to prepare an action plan for Peace IV, which is expected to be rolled out in the autumn of 2015.

Community Development Fund

The Community Development Fund has continued to promote, enhance and develop community development and social inclusion work throughout the county. This budget will continue to be supported in 2015. Feedback from the Community Sector indicates that Council assistance through this fund assists communities to lever additional funding and provides excellent value for money to the Local Authority.

Other Government Projects delivered through Community Development

The Community Development department will continue to deliver a range of government funded projects in 2015, these include:

- Comhairle na nOg
- Community Smoke Alarm Scheme
- Bike Week
- National Play Day
- National Recreation Week
- Joint Policing Committee
- Pride of Place
- Monaghan Age Friendly Initiative

The Community Development Section also supports many community & cross-border partnerships which enable the Local Authority to access additional funding.

Monaghan Sports Partnership

The emphasis in 2015 for the Local Sports Partnership will be to develop a new strategic plan for the continuation and development of sport and physical activity initiatives in County Monaghan. These initiatives provide opportunities for numerous population groups, with our key objectives specifically targeting Local Communities, Primary Schools, Post Primary Schools, People with a Disability, Older Adults and Sports Clubs through a comprehensive programme of physical activity, education and training.

Heritage

The Heritage Officer has a wide remit, including the implementation of the County Heritage Plan and Biodiversity Plan, advising on the record of protected structures, on planning applications and other matters which have implications for natural and cultural heritage conservation. Financial support and technical advice from The Heritage Council supports the position of Heritage Officer in the county. The 2012-2017 County Monaghan Heritage Plan vision "is to conserve our heritage and create new heritage assets, to retain and enhance our wildlife habitats and to conserve our cultural heritage". A total of 31 actions are contained in the 2012-2017 Heritage Plan with several already completed.

In 2015, a mix of survey and awareness projects will take place, with co-funding with the Heritage Council and others. The key actions / projects for 2015 are:

- A survey of traditional farmsteads, to record and describe form, materials and setting.
- Armagh-Monaghan Architectural Summer School, with the Irish Georgian Society and the Ulster Architectural Heritage Society at the end of June 2015.
- Film project on the architecture/built heritage of Monaghan town.
- National Wise Use of Wetlands Conference – with the Irish Ramsar Wetlands Committee, in the Ballybay Wetlands Centre.
- Black Pigs Dyke – follow on from 2014 research project; development of Cultural Corridor project and proposal to attract EU funding.
- Publication of a special supplement to Archaeology Ireland magazine on the Black Pigs Dyke – Monaghan.
- Development and adoption of the County Biodiversity Action Plan 2015-2020.

Paul Clifford
Director of Services
Planning and Economic Development

Environmental Services

Monaghan County Council plays a key role in protecting, conserving and enhancing our natural environment. We will continue to rise to the challenges of working through the current economic downturn to meet the council's obligations under National and EU legislation on the environment and endeavour to enhance our quality to customer service. The following is a summary of the Council's activities in this area:

Landfill

The cost of operating the Scotch Corner Landfill in accordance with the conditions of our EPA Waste licence will continue to present a serious challenge. The landfill capacity remaining on site is rapidly reducing and based on current intake volumes it is expected that the landfill site will be at capacity in Q3 of 2015, which will have a significant impact of the long term aftercare costs to the council. The cost of operation of the Scotch Corner landfill for 2015 includes the following

- Existing Loans
- Leachate Transport and Treatment
- Plant Hire
- Salaries, site maintenance and infrastructure repairs.
- Site Improvement works and progress of capping contracts
- EPA monitoring & sampling and additional monitoring wells
- Historic landfills

The draft Connacht – Ulster Regional Waste Management Plan 2015 – 2021, which will be published in draft form in November 2014, will identify key priorities, objectives and specific targets that will have significant impact on the future viability of the landfill in line with National and EU policies to move away from the practice of disposal and towards promoting the other key priorities within the waste hierarchy.

Historic Landfills

Monaghan County Council like all other local authorities will be expected to deal with the old historic landfill sites that the council previously operated. Particular concern is those sites which were operated by Local Authorities without any waste authorisation during the period 1977-1997. Costs associated with assessing, remediation, and ultimately permitting such sites have the potential to be significant and a specific timeframe of implementation will be identified in the draft Connacht – Ulster Regional Waste Management Plan 2015 – 2021.

Control of Waste Related Activities and Environmental Awareness

The Costs associated with dumping particularly in relation to diesel wash waste are expected to be in excess of €400,000 for 2014. During 2014 to date Monaghan County Council dealt with approx 90 separate incidents of diesel wash dumping in the Carrickmacross / Castleblayney Municipal District. This raises major issues such as environmental and health and safety dangers as in many instances the material is dumped in a careless manner close to watercourses and lakes posing a pollution problem.

Whilst the "fly tipping" of household waste continues to be a problem not only in Monaghan but at a national level, on a more positive note the large scale commercial dumping of municipal waste would appear to no longer be a major issue.

The Litter Management Plan 2014-2016 sets out the objectives to prevent and control litter, as well as measures to raise public awareness. A proactive programme in dealing with the litter problem is ongoing. The Environmental Awareness Officer and Environmental Patrol Warden continue to adopt a high profile approach to their activities and enlist community support. The Environmental Awareness Officer is adopting a very active approach with regards to waste prevention which is now central to national waste policy as outlined in the Government policy document. Again significant work is being carried out through working with schools, businesses, and community groups through various programs such as Green Schools, LAPN, and LA21.

The Environment staff also carry out inspections at waste permitted facilities, waste collection permit applications, packaging inspections, regularisation of end-of-life vehicle facilities, waste tyre inspections, multi-agency checkpoints, and WEEE inspections to name but a few.

Operation of Recycling Facilities

The Council is committed to retaining the existing services and additional services at its recycling facilities whilst ensuring value for money. Monaghan County Council is well on the way to meeting its targets of one bring bank per 500 households although such targets may be reviewed in any new waste management plan for the Ulster-Connaught region. The number of bring sites in the county currently stands at 31 (28 public sites and 3 private sites) or a ratio of approximately one per 620 households. It is intended to develop a number of additional bring centres in 2015 subject to the availability of suitable sites. Monaghan County Council renegotiated its Bring Bank contract with Rehab-Glassco resulting in substantial cost savings to the Council.

The Materials Recovery Facility / Recycling Centre at Scotch Corner and the Recycling Centre in Carrickmacross are being operated under contract by a private contractor. Both the Carrickmacross Recycling Centre and the Materials Recovery Facility at Scotch Corner are due to be retendered again in late 2015

Water Quality Management

The Council has a range of statutory functions under environmental legislation to monitor water quality (rivers and lakes), to monitor and inspect premises licensed under the Water Pollution Acts, to carry out farm inspections and to investigate water pollution incidents and complaints. The Environment Section continues to raise awareness on the need to protect water quality through meetings, events, leaflet distribution, letters and the development of its website. Recently a consultation process was launched to develop the 2nd cycle of River Basin Management.

The Environment section report on planning files, contributes to the Development Plan and liaises with Water Services on source protection issues. However there is significant work still outstanding in this area. Activities of the Environment Section are reported to the EPA through the annual RMCEI plan and to the River Basin District Office.

This local authority will need to develop further links with the Northern Ireland Authorities and other public bodies in the ROI in order to successfully implement the River Basin Management Plans.

Governance and Corporate

The Governance and Corporate Affairs Section of Monaghan County Council has the responsibility to actively manage the Corporate Risk Register and Risk Registers for each of the sections of the Council. As part of a continued effort to drive Corporate Governance the section will also develop new policies and update existing policies and procedure manuals. Priority will be given to developing the Council's new Corporate Plan. The purpose of the plan is to set out a series of goals and objectives for the period 2015 to 2019.

The Governance and Corporate Affairs Section of Monaghan County Council will work closely with the recently established Municipal Districts, particularly in developing their role and responsibility in driving economic and community development. The optimum use of General Municipal Allocation will be a major consideration in this regard

The Governance and Corporate Affairs Section will also ensure the necessary structures and procedures are put in place to deal with the recent enactment of the Freedom of Information Act, 2014.

Energy

As part of the organisational restructuring in 2014 an Energy unit was set up as part of the Corporate and Governance Section. Monaghan County Council signed a partnership agreement with SEAI in October 2014. This is a first step in Monaghan County Council working towards reaching a target of 33% energy reduction by 2020. An independent energy review assessment will be carried out of the organisation and this will form the bases for a multi annual action plan to reduce energy usage across the organisation.

Asset Management

The new Corporate Asset Management unit will commence a process of reviewing and recording an inventory of all council properties. The first step will be to record information on council buildings and to compile a record of all property leased by the council. All Public Bodies are now required to their properties on the National Public Service web based property register which is operated and managed by the OPW. The Council will progress a design for modest improvements works to the Council HQ building in 2015. This will look at replacing the portacabins offices to the rear and the provision for a council chamber.

Recreation and Amenity

Library Services

Monaghan County Library will continues to build on the achievements of recent years. The library services continue to be more widely availed of by members of the public than any other service provided by the Council. The Library division will continue to build partnerships in the community, with other state agencies and across the border in developing and delivering a diverse programme of in-house events and activities for the coming year.

Our key objectives for the coming year are

- The introduction of a self service unit in Carrickmacross branch. The unit will allow customers to borrow and return items from the branch for themselves, cutting down on queuing times and freeing up the reduced staff complement to concentrate on other aspects of service provision.
- The introduction of a new Library Management System (LMS) in conjunction with national initiative for public libraries in Ireland.
- Purchase and install new microfilm reader-scanner in the Local History & Genealogy section, Clones Library, which will enable quicker and easier access to materials and improved reproductions of printing facilities.
- Working with the office of Community and Enterprise in identifying opportunities to target specific marginalised groups within the County.
- Continue to seek funding opportunities as they arise i.e. Peace IV, Interrig, EU funding.
- Erasmus+ EU project – to implement new project in conjunction with EU partners, training of library staff and rolling out of project in the county, which targets unemployment.

Museum

The museum staff will build on the enormous success of our 40th anniversary celebrations in 2014 with a varied and socially inclusive range of exhibitions and events in 2015.

Exhibitions:

World Within Walls is a unique display which is being organised in conjunction with the HSE and will tell the story of St. Davnet's Hospital from its opening in 1869 up to modern day. The story will be based on detailed research of the Hospital's archives, artefacts dating back to the opening of the hospital and a series of oral histories collected throughout Monaghan and Cavan.

Partnerships:

We will be targeting a number of key events throughout the year such as social inclusion week, positive mental health week and Bealtaine, which celebrates the important contribution older people make to our society. We will also be working with the Tydavnet Show and The Taste of Monaghan to develop displays to tie in with those events.

Education:

We will continue to develop our relationships with the education providers throughout the county including all secondary and primary schools, Monaghan Institute and the ETB to run as varied a series of outreach programmes as possible.

Holiday Events:

We will be delivering an exciting array of family fun events during the Easter and Halloween breaks to attract new users to our service and in doing so promote the museum's collections to an even wider audience.

The Arts 2015

The Discussion, Development & publication of The County Councils Arts Strategy 2015 to 2019 will involve an increased awareness and focus on Arts investment for County Monaghan. The partnership with Arts Groups and the increased growth in arts output in the county will be harnessed by The Arts office fostering mid to long term development strategy with them, such as The Clones Artists Studios, The Carrickmacross Arts Network, The Castleblayney Arts & Enterprise and The Arts Network within Clones.

The Arts office will develop a strategic relationship with each of the Municipal Districts in order to achieve some equitable delivery of Arts programming.

The importance of The Market House as a venue and an Arts Facility will need to be maintained with a maintenance programme of upkeep and some capital purchases.

Monaghan County Council's joint initiative with the newly established forum on Arts in Education with the ETB of Cavan and Monaghan will be developed and matters on funding will need to be addressed. The Arts Office will maintain the overall spend, development and programming of its largest project Harvest Time Blues Festival

Adge King
Director of Services
Governance and Corporate Affairs

TABLE A - CALCULATION OF ANNUAL RATE ON VALUATION

| | Summary per Table A 2015 | | | | | |
|---|--------------------------|-------------------|-----------------------------|--|---------------|-------------|
| | Expenditure | Income | Budget Net Expenditure 2015 | Estimated Net Expenditure Outturn 2014 (as restated) | | |
| | € | € | € | € | % | % |
| Summary by Service Division | | | | | | |
| Gross Revenue Expenditure & Income | | | | | | |
| Housing and Building | 7,457,228 | 7,124,284 | 332,944 | 362,666 | 1.4% | 2% |
| Road Transport & Safety | 13,904,830 | 9,251,007 | 4,653,823 | 3,706,177 | 19.4% | 17% |
| Water Services | 7,282,311 | 7,173,670 | 108,641 | 125,136 | 0.5% | 1% |
| Development Management | 6,955,767 | 2,129,349 | 4,826,418 | 4,100,403 | 20.1% | 19% |
| Environmental Services | 8,544,312 | 3,606,328 | 4,937,984 | 4,175,320 | 20.6% | 19% |
| Recreation and Amenity | 4,383,931 | 174,415 | 4,209,516 | 3,853,012 | 17.6% | 18% |
| Agriculture, Education, Health & Welfare | 878,616 | 621,467 | 257,149 | 252,992 | 1.1% | 1% |
| Miscellaneous Services | 5,294,255 | 658,359 | 4,635,896 | 5,063,669 | 19.3% | 23% |
| | 54,701,250 | 30,738,879 | 23,962,371 | 21,639,375 | 100.0% | 100% |
| Provision for Debit Balance | 0 | | 0 | | | |
| Adjusted Gross Expenditure & Income | (A) | 30,738,879 | 23,962,371 | 21,639,375 | | |
| Financed by Other Income/Credit Balances | | | | | | |
| Provision for Credit Balance | | 0 | 0 | | | |
| Local Property Tax / General Purpose Grant | | 10,247,882 | 10,247,882 | | | |
| Pension Related Deduction | | 1,068,116 | 1,068,116 | | | |
| Sub - Total | (B) | | 11,315,998 | 21,639,375 | | |
| Amount of Rates to be Levied | C=(A-B) | | 12,646,373 | | | |
| Value of Base Year Adjustment | | | 0 | | | |
| Amount of Rates to be Levied net of BYA | (D) | | 12,646,373 | | | |
| Net Effective Valuation | (E) | | 212,142 | | | |
| General Annual Rate on Valuation | D/E | | 59.61 | | | |

Table B Expenditure & Income for 2015 and Estimated Outturn for 2014

| | 2014 | | | | | | | | | | | |
|------------------------------------|--------------------|------------------------------|--------------------|------------------------------|--------------------|-------------------|--------------------|-------------------|--------------------|-------------------|--------|-------------------|
| | 2015 | | | | | | 2014 | | | | | |
| | Expenditure | | Income | | Expenditure | | Income | | | | | |
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn | Adopted by Council | Estimated Outturn | Adopted by Council | Estimated Outturn | Income | Estimated Outturn |
| | € | € | € | € | € | € | € | € | € | € | € | € |
| Division & Services | | | | | | | | | | | | |
| Housing and Building | | | | | | | | | | | | |
| Code | | | | | | | | | | | | |
| A01 | 1,666,020 | 1,666,020 | 127,556 | 127,556 | 1,982,815 | 1,934,440 | 1,286,465 | 217,687 | | | | |
| A02 | 551,103 | 551,103 | 56,020 | 56,020 | 481,458 | 484,610 | 65,852 | 52,822 | | | | |
| A03 | 167,485 | 167,485 | 3,208,295 | 3,208,295 | 466,271 | 386,348 | 2,247,772 | 3,209,787 | | | | |
| A04 | 265,202 | 265,202 | 68,110 | 68,110 | 194,448 | 268,004 | 4,173 | 68,109 | | | | |
| A05 | 48,279 | 48,279 | 29,560 | 29,560 | 46,439 | 45,278 | 26,494 | 29,529 | | | | |
| A06 | 396,585 | 396,585 | 48,314 | 48,314 | 315,822 | 340,736 | 58,949 | 48,313 | | | | |
| A07 | 1,636,145 | 1,636,145 | 1,730,128 | 1,730,128 | 1,597,278 | 1,589,452 | 1,739,766 | 1,746,373 | | | | |
| A08 | 733,003 | 733,003 | 640,435 | 640,435 | 746,885 | 769,935 | 674,910 | 652,293 | | | | |
| A09 | 1,870,541 | 1,870,541 | 1,215,866 | 1,215,866 | 1,699,764 | 1,703,011 | 1,207,079 | 1,215,865 | | | | |
| A11 | 85,784 | 85,784 | 0 | 0 | 73,462 | 73,582 | 4,400 | 0 | | | | |
| A12 | 37,080 | 37,080 | 0 | 0 | 0 | 8,067 | 0 | 0 | | | | |
| | 7,457,227 | 7,457,227 | 7,124,284 | 7,124,284 | 7,604,642 | 7,603,444 | 7,315,860 | 7,240,778 | | | | |
| | | | | | | | | | | | | |
| Road Transport & Safety | | | | | | | | | | | | |
| Code | | | | | | | | | | | | |
| B01 | 377,415 | 377,415 | 369,931 | 369,931 | 589,767 | 449,074 | 522,434 | 376,404 | | | | |
| B02 | 94,779 | 94,779 | 93,806 | 93,806 | 152,623 | 142,211 | 106,554 | 93,806 | | | | |
| B03 | 3,928,824 | 3,928,824 | 2,661,993 | 2,661,993 | 4,594,757 | 4,066,715 | 3,219,456 | 2,661,990 | | | | |
| B04 | 7,019,599 | 7,019,599 | 5,124,566 | 5,124,566 | 9,435,902 | 7,542,653 | 7,156,552 | 6,809,084 | | | | |
| B05 | 835,103 | 835,103 | 128,560 | 128,560 | 876,965 | 851,228 | 119,858 | 128,714 | | | | |
| B06 | 39,963 | 39,963 | 3,226 | 3,226 | 13,345 | 10,000 | 0 | 0 | | | | |
| B07 | 246,074 | 246,074 | 185,000 | 185,000 | 250,884 | 251,005 | 181,875 | 183,225 | | | | |
| B08 | 55,134 | 55,134 | 0 | 0 | 87,274 | 67,743 | 2,077 | 2,022 | | | | |
| B09 | 581,500 | 581,500 | 0 | 0 | 452,260 | 445,602 | 592,710 | 559,323 | | | | |
| B10 | 51,629 | 51,629 | 12,247 | 12,247 | 38,789 | 47,749 | 882 | 12,247 | | | | |
| B11 | 674,809 | 674,809 | 671,678 | 671,678 | 816,217 | 761,450 | 87,323 | 102,438 | | | | |
| | 13,904,829 | 13,904,829 | 9,251,007 | 9,251,007 | 17,308,783 | 14,635,431 | 11,989,721 | 10,929,254 | | | | |

| Table B | | Expenditure & Income for 2015 and Estimated Outturn for 2014 | | | | | | | | | |
|-------------------------------|---|--|------------------------------|--------------------|-------------------|------------------------------|--------------------|-------------------|------------------|---|-------------------|
| | | 2015 | | | | | 2014 | | | | |
| | | Expenditure | | Income | | Estimated by Chief Executive | Expenditure | | Income | | Estimated Outturn |
| Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn | | Adopted by Council | Estimated Outturn | | | |
| Division & Services | | € | € | € | € | € | € | € | € | € | € |
| Water Services | | | | | | | | | | | |
| Code | | | | | | | | | | | |
| C01 | Water Supply | 3,789,735 | 3,789,735 | 1,438,835 | 1,438,835 | 3,803,485 | 3,727,360 | 1,554,795 | 1,438,744 | | |
| C02 | Waste Water Treatment | 334,960 | 334,960 | 409,585 | 409,585 | 458,996 | 464,089 | 570,653 | 409,584 | | |
| C03 | Collection of Water and Waste Water Charges | 205,700 | 205,700 | 16,988 | 16,988 | 126,102 | 127,501 | 11,276 | 16,987 | | |
| C04 | Public Conveniences | 39,316 | 39,316 | 550 | 550 | 48,443 | 39,705 | 550 | 550 | | |
| C05 | Admin of Group and Private Installations | 2,657,810 | 2,657,810 | 2,562,029 | 2,562,029 | 2,457,410 | 2,625,575 | 2,347,959 | 2,513,696 | | |
| C06 | Support to Water Capital Programme | 30,055 | 30,055 | 3,569 | 3,569 | 7,076 | 7,155 | 882 | 3,568 | | |
| C07 | Agency & Recoupable Services | 224,734 | 224,734 | 2,742,113 | 2,742,113 | 8,337 | 8,429 | 2,263,002 | 2,491,549 | | |
| C08 | Local Authority Water and Sanitary Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | Service Division Total | 7,282,310 | 7,282,310 | 7,173,669 | 7,173,669 | 6,909,849 | 6,999,814 | 6,749,117 | 6,874,678 | | |
| Development Management | | | | | | | | | | | |
| Code | | | | | | | | | | | |
| D01 | Forward Planning | 391,450 | 391,450 | 17,353 | 17,353 | 310,877 | 361,749 | 16,021 | 17,371 | | |
| D02 | Development Management | 1,105,039 | 1,105,039 | 229,899 | 229,899 | 1,186,923 | 1,095,892 | 210,836 | 209,496 | | |
| D03 | Enforcement | 126,775 | 126,775 | 9,383 | 9,383 | 176,173 | 152,478 | 7,851 | 9,557 | | |
| D04 | Industrial and Commercial Facilities | 0 | 0 | 600 | 600 | 21,570 | 0 | 490 | 3,152 | | |
| D05 | Tourism Development and Promotion | 257,191 | 257,191 | 10,195 | 10,195 | 307,928 | 285,899 | 11,201 | 10,195 | | |
| D06 | Community and Enterprise Function | 1,834,921 | 1,834,921 | 399,475 | 399,475 | 1,993,617 | 3,078,556 | 783,253 | 1,590,648 | | |
| D08 | Building Control | 203,251 | 203,251 | 30,424 | 30,424 | 41,852 | 95,797 | 16,715 | 29,891 | | |
| D09 | Economic Development and Promotion | 2,629,209 | 2,629,209 | 1,199,717 | 1,199,717 | 976,598 | 991,174 | 16,624 | 426,616 | | |
| D11 | Heritage and Conservation Services | 281,990 | 281,990 | 147,920 | 147,920 | 173,497 | 198,417 | 46,903 | 85,416 | | |
| D12 | Agency & Recoupable Services | 125,941 | 125,941 | 84,384 | 84,384 | 977,598 | 780,043 | 680,300 | 557,259 | | |
| | Service Division Total | 6,955,767 | 6,955,767 | 2,129,350 | 2,129,350 | 6,166,433 | 7,040,006 | 1,809,754 | 2,939,602 | | |

| Table B | | Expenditure & Income for 2015 and Estimated Outturn for 2014 | | | | | | | | | |
|---------------------------------|---|--|------------------------------|--------------------|-------------------|------------------------------|--------------------|-------------------|------------------|---|--|
| | | 2015 | | | | | 2014 | | | | |
| | | Expenditure | | Income | | Estimated by Chief Executive | Expenditure | | Income | | |
| Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn | | Adopted by Council | Estimated Outturn | | | |
| Division & Services | € | € | € | € | € | € | € | € | € | € | |
| Environmental Services | | | | | | | | | | | |
| Code | | | | | | | | | | | |
| E01 | Landfill Operation and Aftercare | 3,177,877 | 3,177,877 | 2,604,829 | 2,604,829 | 2,124,622 | 3,508,802 | 1,404,376 | 2,887,369 | | |
| E02 | Recovery & Recycling Facilities Operations | 126,179 | 126,179 | 324,475 | 324,475 | 109,910 | 74,925 | 326,039 | 318,427 | | |
| E04 | Provision of Waste to Collection Services | 10,240 | 10,240 | 0 | 0 | 12,249 | 1,257 | 0 | 0 | | |
| E05 | Litter Management | 511,714 | 511,714 | 90,627 | 90,627 | 381,804 | 334,871 | 95,969 | 90,578 | | |
| E06 | Street Cleaning | 505,002 | 505,002 | 0 | 0 | 594,849 | 409,117 | 73,722 | 0 | | |
| E07 | Waste Regulations, Monitoring and Enforcement | 210,611 | 210,611 | 19,158 | 19,158 | 279,284 | 224,701 | 29,125 | 19,158 | | |
| E08 | Waste Management Planning | 122,178 | 122,178 | 3,921 | 3,921 | 60,450 | 68,809 | 3,255 | 3,920 | | |
| E09 | Maintenance of Burial Grounds | 15,251 | 15,251 | 342 | 342 | 12,512 | 15,711 | 295 | 341 | | |
| E10 | Safety of Structures and Places | 201,546 | 201,546 | 84,454 | 84,454 | 204,514 | 193,254 | 86,741 | 87,786 | | |
| E11 | Operation of Fire Service | 2,626,623 | 2,626,623 | 99,002 | 99,002 | 2,592,347 | 2,467,110 | 89,976 | 104,902 | | |
| E12 | Fire Prevention | 1,000 | 1,000 | 90,000 | 90,000 | 1,000 | 0 | 80,000 | 90,126 | | |
| E13 | Water Quality, Air and Noise Pollution | 881,090 | 881,090 | 283,327 | 283,327 | 830,900 | 780,438 | 184,719 | 301,068 | | |
| E14 | Agency & Recoupable Services | 155,001 | 155,001 | 6,195 | 6,195 | 3,181 | 0 | 0 | 0 | | |
| | Service Division Total | 8,544,312 | 8,544,312 | 3,606,330 | 3,606,330 | 7,207,622 | 8,078,995 | 2,374,217 | 3,903,675 | | |
| Recreation & Amenity | | | | | | | | | | | |
| Code | | | | | | | | | | | |
| F01 | Leisure Facilities Operations | 315,641 | 315,641 | 0 | 0 | 452,816 | 357,492 | 83,870 | 1,000 | | |
| F02 | Operation of Library and Archival Service | 2,279,486 | 2,279,486 | 91,085 | 91,085 | 2,093,665 | 2,122,675 | 75,813 | 93,161 | | |
| F03 | Outdoor Leisure Areas Operations | 659,533 | 659,533 | 3,700 | 3,700 | 410,867 | 411,864 | 9,600 | 3,708 | | |
| F04 | Community Sport and Recreational Development | 0 | 0 | 0 | 0 | 121,321 | 111,846 | 0 | 0 | | |
| F05 | Operation of Arts Programme | 1,129,271 | 1,114,271 | 79,631 | 74,631 | 991,233 | 1,025,299 | 73,937 | 78,296 | | |
| F06 | Agency & Recoupable Services | 0 | 0 | 0 | 0 | 5,244 | 0 | 0 | 0 | | |
| | Service Division Total | 4,383,931 | 4,368,931 | 174,416 | 169,416 | 4,075,145 | 4,029,176 | 243,220 | 176,164 | | |

| | | Expenditure & Income for 2015 and Estimated Outturn for 2014 | | | | | | | | | |
|--------------------|---|--|------------------------------|--------------------|-------------------|------------------------------|--------------------|-------------------|-------------------|---|-------------------|
| | | 2015 | | | | | 2014 | | | | |
| | | Expenditure | | Income | | Estimated by Chief Executive | Expenditure | | Income | | Estimated Outturn |
| Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn | | Adopted by Council | Estimated Outturn | | | |
| Code | Division & Services | € | € | € | € | € | € | € | € | € | € |
| | Agriculture, Education, Health & Welfare | | | | | | | | | | |
| G04 | Veterinary Service | 480,395 | 480,395 | 279,976 | 279,976 | 433,690 | 428,588 | 304,373 | 293,132 | | |
| G05 | Educational Support Services | 398,221 | 398,221 | 341,490 | 341,490 | 1,121,853 | 869,477 | 994,504 | 751,941 | | |
| | Service Division Total | 878,616 | 878,616 | 621,466 | 621,466 | 1,555,543 | 1,298,065 | 1,298,877 | 1,045,072 | | |
| | Miscellaneous Services | | | | | | | | | | |
| H01 | Profit/Loss Machinery Account | 0 | 0 | 0 | 0 | 106,796 | 46,401 | 22,000 | 0 | | |
| H02 | Profit/Loss Stores Account | 0 | 0 | 0 | 0 | 2,600 | 0 | 0 | 0 | | |
| H03 | Administration of Rates | 2,746,065 | 2,756,065 | 27,216 | 27,216 | 2,658,871 | 2,652,492 | 21,043 | 25,510 | | |
| H04 | Franchise Costs | 72,402 | 72,402 | 438 | 438 | 116,801 | 108,215 | 2,524 | 438 | | |
| H05 | Operation of Morgue and Coroner Expenses | 93,403 | 93,403 | 0 | 0 | 123,349 | 113,520 | 1,710 | 0 | | |
| H07 | Operation of Markets and Casual Trading | 149,865 | 149,865 | 32,500 | 32,500 | 17,957 | 10,989 | 29,800 | 30,585 | | |
| H09 | Local Representation/Civic Leadership | 1,182,088 | 1,182,088 | 2,192 | 2,192 | 1,158,515 | 1,054,261 | 1,920 | 2,192 | | |
| H10 | Motor Taxation | 751,573 | 751,573 | 50,221 | 50,221 | 879,675 | 844,144 | 52,733 | 50,474 | | |
| H11 | Agency & Recoupable Services | 298,859 | 298,859 | 545,791 | 545,791 | 3,238,977 | 1,074,347 | 3,276,784 | 751,501 | | |
| | Service Division Total | 5,294,255 | 5,304,255 | 638,358 | 638,358 | 8,303,541 | 5,904,369 | 3,408,514 | 840,700 | | |
| | OVERALL TOTAL | 54,701,247 | 54,696,247 | 30,738,880 | 30,733,880 | 59,131,559 | 61,493,669 | 35,189,280 | 33,949,924 | | |

Table C - CALCULATION OF BASE YEAR ADJUSTMENT

| | (i) | (ii) | (iii) | (iv) | (v) |
|--------------------------------------|-------------------------------|-------------------------------|---------------------------|-------------------------|-------------------------------|
| Monaghan County Council | Annual Rate on Valuation 2015 | Annual Rate on Valuation 2014 | Base Year Adjustment 2015 | Net Effective Valuation | Value of Base Year Adjustment |
| | | | (ii)-(i) | | (iii)*(iv) |
| | € | € | € | € | € |
| | 59.61 | | | | |
| Former rating authority areas | | | | | |
| Monaghan County Council | | 56.20 | -3.41 | 121,208 | 413,654 |
| Carrickmacross Town Council | | 60.91 | 1.30 | 20,935 | 27,158 |
| Castleblayney Town Council | | 56.00 | -3.61 | 15,501 | 56,001 |
| Clones Town Council | | 58.90 | -0.71 | 7,492 | 5,340 |
| Monaghan Town Council | | 69.14 | 9.53 | 47,006 | 447,837 |
| TOTAL | | | | 212,142 | - |

| Table D | |
|---|-------------------|
| ANALYSIS OF BUDGET 2015 INCOME FROM GOODS AND SERVICES | |
| Source of Income | 2015 € |
| Rents from Houses | 3,634,348 |
| Housing Loans Interest & Charges | 447,712 |
| Parking Fines/Charges | 570,000 |
| Irish Water | 1,376,000 |
| Planning Fees | 228,500 |
| Landfill Charges | 2,599,000 |
| Fire Charges | 100,000 |
| Library Fees/Fines | 22,070 |
| Local Authority Contributions | 193,739 |
| Superannuation | 730,272 |
| NPPR | 170,600 |
| Miscellaneous | 1,192,446 |
| TOTAL | 11,264,687 |

Table E

| ANALYSIS OF BUDGET INCOME 2015 FROM GRANTS AND SUBSIDIES | |
|--|-------------------|
| | 2015 € |
| Department of the Environment, Community and Local Government | |
| Housing and Building | 2,869,590 |
| Road Transport & Safety | 600,000 |
| Water Services | 5,251,765 |
| Development Management | 100,600 |
| Environmental Services | 519,000 |
| | 9,340,955 |
| Other Departments and Bodies | |
| NRA | 7,875,402 |
| Defence | 80,000 |
| Education and Skills | 341,271 |
| Arts Council | 45,000 |
| Jobs, Enterprise & Innovation | 1,053,002 |
| Other | 738,562 |
| | 10,133,237 |
| | |
| Total Grants & Subsidies | 19,474,192 |

**Table F Comprises Expenditure and Income by
Division to Sub-Service Level**

| HOUSING AND BUILDING | | | | | |
|-----------------------------|--|---------------------------|-------------------------------------|---------------------------|--------------------------|
| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| A0101 | Maintenance of LA Housing Units | 1,060,181 | 1,060,181 | 1,213,809 | 1,163,842 |
| A0102 | Maintenance of Traveller Accommodation Units | 65,000 | 65,000 | 65,000 | 62,116 |
| A0103 | Traveller Accommodation Management | 65,596 | 65,596 | 67,129 | 62,063 |
| A0104 | Estate Maintenance | 40,000 | 40,000 | 47,276 | 41,068 |
| A0199 | Service Support Costs | 435,243 | 435,243 | 589,601 | 605,352 |
| | Maintenance/Improvement of LA Housing | 1,666,020 | 1,666,020 | 1,982,815 | 1,934,440 |
| A0201 | Assessment of Housing Needs, Allocs. & Trans. | 231,013 | 231,013 | 226,447 | 197,402 |
| A0299 | Service Support Costs | 320,090 | 320,090 | 255,011 | 287,209 |
| | Housing Assessment, Allocation and Transfer | 551,103 | 551,103 | 481,458 | 484,610 |
| A0301 | Debt Management & Rent Assessment | 73,738 | 73,738 | 219,182 | 130,023 |
| A0399 | Service Support Costs | 93,747 | 93,747 | 247,089 | 256,325 |
| | Housing Rent and Tenant Purchase Administration | 167,485 | 167,485 | 466,271 | 386,348 |
| A0401 | Housing Estate Management | 189,003 | 189,003 | 91,900 | 216,896 |
| A0402 | Tenancy Management | 0 | 0 | 52,000 | 0 |
| A0499 | Service Support Costs | 76,199 | 76,199 | 50,548 | 51,109 |
| | Housing Community Development Support | 265,202 | 265,202 | 194,448 | 268,004 |
| A0501 | Homeless Grants Other Bodies | 32,035 | 32,035 | 32,035 | 32,000 |
| A0599 | Service Support Costs | 16,244 | 16,244 | 14,404 | 13,278 |
| | Administration of Homeless Service | 48,279 | 48,279 | 46,439 | 45,278 |
| A0601 | Technical and Administrative Support | 33,136 | 33,136 | 39,336 | 33,136 |
| A0699 | Service Support Costs | 363,449 | 363,449 | 273,986 | 307,600 |
| | Support to Housing Capital Prog. | 396,585 | 396,585 | 315,822 | 340,736 |

| HOUSING AND BUILDING | | | | | |
|-----------------------------|---|---------------------------|-------------------------------------|---------------------------|--------------------------|
| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| A0701 | RAS Operations | 1,400,000 | 1,400,000 | 1,400,000 | 1,404,504 |
| A0702 | Long Term Leasing | 5,280 | 5,280 | 5,280 | 5,280 |
| A0799 | Service Support Costs | 230,865 | 230,865 | 191,998 | 179,648 |
| | RAS and Leasing Programme | 1,636,145 | 1,636,145 | 1,597,278 | 1,589,432 |
| A0801 | Loan Interest and Other Charges | 610,511 | 610,511 | 599,375 | 611,120 |
| A0802 | Debt Management Housing Loans | 34,880 | 34,880 | 49,230 | 59,444 |
| A0899 | Service Support Costs | 87,612 | 87,612 | 98,280 | 99,370 |
| | Housing Loans | 733,003 | 733,003 | 746,885 | 769,935 |
| A0901 | Housing Adaptation Grant Scheme | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| A0999 | Service Support Costs | 370,541 | 370,541 | 199,764 | 203,011 |
| | Housing Grants | 1,870,541 | 1,870,541 | 1,699,764 | 1,703,011 |
| A1101 | Agency & Recoupable Service | 62,645 | 62,645 | 62,645 | 62,645 |
| A1199 | Service Support Costs | 23,139 | 23,139 | 10,817 | 10,937 |
| | Agency & Recoupable Services | 85,784 | 85,784 | 73,462 | 73,582 |
| A1201 | HAP Operations | 37,080 | 37,080 | 0 | 8,067 |
| | HAP Programme | 37,080 | 37,080 | 0 | 8,067 |
| | | | | | |
| | Service Division Total | 7,457,227 | 7,457,227 | 7,604,642 | 7,603,444 |

| HOUSING AND BUILDING | | | | |
|---|----------------------------|---|----------------------------|---------------------------|
| Income by Source | 2015 | | 2014 | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € |
| Government Grants & Subsidies | | | | |
| Environment, Community and Local Government | 2,869,590 | 2,869,590 | 2,858,799 | 2,877,965 |
| Total Grants & Subsidies (a) | 2,869,590 | 2,869,590 | 2,858,799 | 2,877,965 |
| Goods and Services | | | | |
| Rents from Houses | 3,634,348 | 3,634,348 | 3,743,827 | 3,641,861 |
| Housing Loans Interest & Charges | 447,712 | 447,712 | 478,820 | 453,858 |
| Superannuation | 99,634 | 99,634 | 88,087 | 99,678 |
| Local Authority Contributions | 60,000 | 60,000 | 0 | 60,000 |
| Other Income | 13,000 | 13,000 | 146,327 | 107,416 |
| Total Goods and Services (b) | 4,254,694 | 4,254,694 | 4,457,061 | 4,362,813 |
| Total Income c=(a+b) | 7,124,284 | 7,124,284 | 7,315,860 | 7,240,778 |

| ROAD TRANSPORT & SAFETY | | | | | |
|-------------------------|--|--------------------|------------------------------|--------------------|-------------------|
| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| B0103 | NP – Winter Maintenance | 162,000 | 162,000 | 141,500 | 162,000 |
| B0105 | NP - General Maintenance | 207,931 | 207,931 | 374,461 | 207,931 |
| B0199 | Service Support Costs | 7,484 | 7,484 | 73,806 | 79,143 |
| | National Primary Road – Maintenance and Improvement | 377,415 | 377,415 | 589,767 | 449,074 |
| B0204 | NS - Winter Maintenance | 38,000 | 38,000 | 37,500 | 38,000 |
| B0206 | NS - General Maintenance | 55,806 | 55,806 | 67,249 | 55,806 |
| B0299 | Service Support Costs | 973 | 973 | 47,874 | 48,405 |
| | National Secondary Road – Maintenance and Improvement | 94,779 | 94,779 | 152,623 | 142,211 |
| B0301 | Regional Roads Surface Dressing | 258,251 | 258,251 | 340,000 | 258,251 |
| B0303 | Regional Road Winter Maintenance | 237,040 | 237,040 | 380,601 | 237,040 |
| B0305 | Regional Road General Maintenance Works | 1,471,710 | 1,471,710 | 1,471,710 | 1,471,710 |
| B0306 | Regional Road General Improvement Works | 636,650 | 636,650 | 961,217 | 636,650 |
| B0399 | Service Support Costs | 1,325,173 | 1,325,173 | 1,441,228 | 1,463,064 |
| | Regional Road – Improvement and Maintenance | 3,928,824 | 3,928,824 | 4,594,756 | 4,066,715 |
| B0401 | Local Road Surface Dressing | 1,380,016 | 1,380,016 | 1,086,000 | 1,377,448 |
| B0402 | Local Rd Surface Rest/Road Reconstruction/Overlay | 3,108,350 | 3,108,350 | 4,693,003 | 3,108,350 |
| B0405 | Local Roads General Maintenance Works | 1,435,209 | 1,435,209 | 1,816,175 | 1,435,209 |
| B0406 | Local Roads General Improvement Works | 660,000 | 660,000 | 1,031,300 | 837,000 |
| B0499 | Service Support Costs | 436,024 | 436,024 | 809,424 | 784,646 |
| | Local Road - Maintenance and Improvement | 7,019,599 | 7,019,599 | 9,435,902 | 7,542,653 |
| B0501 | Public Lighting Operating Costs | 783,860 | 783,860 | 767,812 | 743,319 |
| B0502 | Public Lighting Improvement | 40,000 | 40,000 | 50,000 | 47,000 |
| B0599 | Service Support Costs | 11,243 | 11,243 | 59,153 | 60,909 |
| | Public Lighting | 835,103 | 835,103 | 876,965 | 851,228 |

| ROAD TRANSPORT & SAFETY | | | | | |
|-------------------------|---|--------------------|------------------------------|--------------------|-------------------|
| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| B0601 | Traffic Management | 10,000 | 10,000 | 10,000 | 10,000 |
| B0699 | Service Support Costs | 29,963 | 29,963 | 3,345 | 0 |
| | Traffic Management Improvement | 39,963 | 39,963 | 13,345 | 10,000 |
| B0701 | Low Cost Remedial Measures | 185,000 | 185,000 | 180,000 | 180,000 |
| B0702 | Other Engineering Improvements | 60,000 | 60,000 | 60,000 | 60,000 |
| B0799 | Service Support Costs | 1,074 | 1,074 | 10,884 | 11,005 |
| | Road Safety Engineering Improvements | 246,074 | 246,074 | 250,884 | 251,005 |
| B0801 | School Wardens | 55,000 | 55,000 | 31,500 | 0 |
| B0802 | Publicity and Promotion Road Safety | 0 | 0 | 40,000 | 51,794 |
| B0899 | Service Support Costs | 134 | 134 | 15,774 | 15,949 |
| | Road Safety Promotion/Education | 55,134 | 55,134 | 87,274 | 67,743 |
| B0901 | Maintenance and Management of Car Parks | 581,500 | 581,500 | 14,500 | 365,604 |
| B0903 | Parking Enforcement | 0 | 0 | 357,400 | 0 |
| B0999 | Service Support Costs | 0 | 0 | 80,360 | 79,998 |
| | Car Parking | 581,500 | 581,500 | 452,260 | 445,602 |
| B1001 | Administration of Roads Capital Programme | 30,114 | 30,114 | 0 | 0 |
| B1099 | Service Support Costs | 21,515 | 21,515 | 38,789 | 47,749 |
| | Support to Roads Capital Programme | 51,629 | 51,629 | 38,789 | 47,749 |
| B1101 | Agency & Recoupable Service | 9,000 | 9,000 | 9,300 | 9,024 |
| B1199 | Service Support Costs | 665,809 | 665,809 | 806,917 | 752,425 |
| | Agency & Recoupable Services | 674,809 | 674,809 | 816,217 | 761,450 |
| | Service Division Total | 13,904,829 | 13,904,829 | 17,308,782 | 14,635,431 |

| ROAD TRANSPORT & SAFETY | | | | | |
|---|-------------------------------------|---|-------------------------------------|------------------------------------|------------------------------------|
| Income by Source | 2015 | | 2014 | | Estimated Outturn € |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | |
| Government Grants | | | | | |
| OPW | 600,000 | 600,000 | 783,000 | 750,000 | |
| NRA | 7,875,402 | 7,875,402 | 10,338,211 | 9,405,055 | |
| Total Grants & Subsidies (a) | 8,475,402 | 8,475,402 | 11,121,211 | 10,155,055 | |
| Goods and Services | | | | | |
| Parking Fines & Charges | 570,000 | 570,000 | 578,051 | 559,323 | |
| Superannuation | 87,105 | 87,105 | 171,250 | 95,748 | |
| Other income | 118,500 | 118,500 | 118,209 | 119,128 | |
| Total Goods and Services (b) | 775,605 | 775,605 | 867,510 | 774,199 | |
| Total Income c=(a+b) | 9,251,007 | 9,251,007 | 11,988,721 | 10,929,254 | |

WATER SERVICES

| | | 2015 | | 2014 | |
|-------|--|--------------------|------------------------------|--------------------|-------------------|
| Code | Expenditure by Service and Sub-Service | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| C0101 | Water Plants & Networks | 0 | 0 | 0 | 0 |
| C0199 | Service Support Costs | 3,789,735 | 3,789,735 | 3,803,485 | 3,727,360 |
| | Water Supply | 3,789,735 | 3,789,735 | 3,803,485 | 3,727,360 |
| C0201 | Waste Plants and Networks | 0 | 0 | 0 | 0 |
| C0299 | Service Support Costs | 334,960 | 334,960 | 458,996 | 464,089 |
| | Waste Water Treatment | 334,960 | 334,960 | 458,996 | 464,089 |
| C0301 | Debt Management Water and Waste Water | 0 | 0 | 0 | 0 |
| C0399 | Service Support Costs | 205,700 | 205,700 | 126,102 | 127,501 |
| | Collection of Water and Waste Water Charges | 205,700 | 205,700 | 126,102 | 127,501 |
| C0401 | Operation and Maintenance of Public Conveniences | 38,700 | 38,700 | 44,370 | 38,694 |
| C0499 | Service Support Costs | 616 | 616 | 4,073 | 1,011 |
| | Public Conveniences | 39,316 | 39,316 | 48,443 | 39,705 |
| C0504 | Group Water Scheme Subsidies | 2,526,300 | 2,526,300 | 2,302,019 | 2,477,928 |
| C0599 | Service Support Costs | 131,510 | 131,510 | 155,391 | 147,648 |
| | Admin of Group and Private Installations | 2,657,810 | 2,657,810 | 2,457,410 | 2,625,575 |
| C0699 | Service Support Costs | 30,055 | 30,055 | 7,076 | 7,155 |
| | Support to Water Capital Programme | 30,055 | 30,055 | 7,076 | 7,155 |
| C0799 | Service Support Costs | 224,734 | 224,734 | 8,337 | 8,429 |
| | Agency & Recoupable Services | 224,734 | 224,734 | 8,337 | 8,429 |
| | Service Division Total | 7,282,310 | 7,282,310 | 6,909,849 | 6,999,814 |

| WATER SERVICES | | | | | |
|---|----------------------------|---|----------------------------|---------------------------|------------------|
| Income by Source | 2015 | | 2014 | | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | Outturn € |
| Government Grants | | | | | |
| Environment, Community and Local Government | 5,251,765 | 5,251,765 | 4,575,573 | | 4,952,869 |
| Total Grants & Subsidies (a) | 5,251,765 | 5,251,765 | 4,575,573 | | 4,952,869 |
| Goods and Services | | | | | |
| Irish Water | 1,376,000 | 1,376,000 | 1,477,758 | | 1,375,912 |
| Superannuation | 113,478 | 113,478 | 121,547 | | 113,470 |
| Other income | 432,427 | 432,427 | 574,239 | | 432,427 |
| Total Goods and Services (b) | 1,921,905 | 1,921,905 | 2,173,544 | | 1,921,809 |
| Total Income c=(a+b) | 7,173,670 | 7,173,670 | 6,749,117 | | 6,874,678 |

| DEVELOPMENT MANAGEMENT | | | | | |
|-------------------------------|---|---------------------------|-------------------------------------|---------------------------|--------------------------|
| <u>Code</u> | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| D0101 | Statutory Plans and Policy | 243,941 | 243,941 | 193,447 | 243,016 |
| D0199 | Service Support Costs | 147,509 | 147,509 | 117,430 | 118,733 |
| | Forward Planning | 391,450 | 391,450 | 310,877 | 361,749 |
| D0201 | Planning Control | 678,067 | 678,067 | 752,330 | 672,455 |
| D0299 | Service Support Costs | 426,972 | 426,972 | 434,593 | 423,437 |
| | Development Management | 1,105,039 | 1,105,039 | 1,186,923 | 1,095,892 |
| D0301 | Enforcement Costs | 79,660 | 79,660 | 112,956 | 89,473 |
| D0399 | Service Support Costs | 47,115 | 47,115 | 63,217 | 63,005 |
| | Enforcement | 126,775 | 126,775 | 176,173 | 152,478 |
| D0403 | Management of & Contribs to Other Comm. Facs | 0 | 0 | 2,000 | 0 |
| D0404 | General Development Promotion Work | 0 | 0 | 14,900 | 0 |
| D0499 | Service Support Costs | 0 | 0 | 4,670 | 0 |
| | Industrial and Commercial Facilities | 0 | 0 | 21,570 | |
| D0501 | Tourism Promotion | 153,312 | 153,312 | 210,303 | 187,798 |
| D0502 | Tourist Facilities Operations | 0 | 0 | 600 | 0 |
| D0599 | Service Support Costs | 103,879 | 103,879 | 97,025 | 98,101 |
| | Tourism Development and Promotion | 257,191 | 257,191 | 307,928 | 285,899 |

| DEVELOPMENT MANAGEMENT | | | | | |
|---|---|---------------------------|-------------------------------------|---------------------------|--------------------------|
| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| D0601 | General Community & Enterprise Expenses | 592,204 | 592,204 | 521,952 | 450,333 |
| D0603 | Social Inclusion | 620,647 | 620,647 | 1,013,034 | 2,169,357 |
| D0699 | Service Support Costs | 622,070 | 622,070 | 458,631 | 458,865 |
| Community and Enterprise Function | | 1,834,921 | 1,834,921 | 1,993,617 | 3,078,556 |
| D0801 | Building Control Inspection Costs | 129,435 | 129,435 | 10,000 | 63,592 |
| D0802 | Building Control Enforcement Costs | 0 | 0 | 0 | 0 |
| D0899 | Service Support Costs | 73,816 | 73,816 | 31,852 | 32,205 |
| Building Control | | 203,251 | 203,251 | 41,852 | 95,797 |
| D0901 | Urban and Village Renewal | 80,024 | 80,024 | 449,110 | 92,110 |
| D0902 | EU Projects | 111,250 | 111,250 | 75,880 | 73,250 |
| D0903 | Town Twinning | 13,047 | 13,047 | 9,750 | 4,298 |
| D0905 | Economic Development & Promotion | 941,331 | 941,331 | 400,000 | 400,000 |
| D0906 | Local Enterprise Office | 1,163,642 | 1,163,642 | 0 | 379,194 |
| D0999 | Service Support Costs | 319,915 | 319,915 | 41,858 | 42,322 |
| Economic Development and Promotion | | 2,629,209 | 2,629,209 | 976,598 | 991,174 |
| D1101 | Heritage Services | 132,475 | 132,475 | 130,814 | 115,854 |
| D1102 | Conservation Services | 5,000 | 5,000 | 8,000 | 0 |
| D1103 | Conservation Grants | 100,000 | 100,000 | 0 | 47,496 |
| D1199 | Service Support Costs | 44,515 | 44,515 | 34,683 | 35,068 |
| Heritage and Conservation Services | | 281,990 | 281,990 | 173,497 | 198,417 |
| D1201 | Agency & Recoupable Service | 78,739 | 78,739 | 821,018 | 634,493 |
| D1299 | Service Support Costs | 47,202 | 47,202 | 156,380 | 145,549 |
| Agency & Recoupable Services | | 125,941 | 125,941 | 977,398 | 780,043 |
| Service Division Total | | 6,955,767 | 6,955,767 | 6,166,433 | 7,040,006 |

| DEVELOPMENT MANAGEMENT | | | | | |
|---|-------------------------------------|---|-------------------------------------|------------------------------------|------------------------------------|
| Income by Source | 2015 | | 2014 | | Estimated Outturn € |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | |
| Government Grants | | | | | |
| Environment, Community and Local Government | 100,600 | 100,600 | 490 | 141,532 | |
| Jobs, Enterprise & Innovation | 1,053,002 | 1,053,002 | 0 | 0 | |
| Other | 500,262 | 500,262 | 1,377,193 | 2,327,362 | |
| Total Grants & Subsidies (a) | 1,653,864 | 1,653,864 | 1,377,683 | 2,468,894 | |
| Goods and Services | | | | | |
| Planning Fees | 216,200 | 216,200 | 191,489 | 195,562 | |
| Sale/Leasing of other property/Industrial Sites | 0 | 0 | 19,540 | 0 | |
| Superannuation | 180,446 | 180,446 | 142,150 | 180,434 | |
| Agency Services & Repayable Works | 0 | 0 | 0 | 0 | |
| Local Authority Contributions | 78,739 | 78,739 | 76,518 | 75,172 | |
| Other income | 100 | 100 | 0 | 19,540 | |
| Total Goods and Services (b) | 475,485 | 475,485 | 429,697 | 470,708 | |
| Total Income c=(a+b) | 2,129,349 | 2,129,349 | 1,807,380 | 2,939,602 | |

ENVIRONMENTAL SERVICES

| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
|-------|---|--------------------|------------------------------|--------------------|-------------------|
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| E0101 | Landfill Operations | 3,044,993 | 3,044,993 | 1,963,396 | 3,416,897 |
| E0199 | Service Support Costs | 132,884 | 132,884 | 161,226 | 91,905 |
| | Landfill Operation and Aftercare | 3,177,877 | 3,177,877 | 2,124,622 | 3,508,802 |
| E0201 | Recycling Facilities Operations | 53,789 | 53,789 | 61,000 | 43,710 |
| E0202 | Bring Centres Operations | 28,000 | 28,000 | 12,500 | 1,851 |
| E0204 | Other Recycling Services | 7,000 | 7,000 | 9,000 | 2,201 |
| E0299 | Service Support Costs | 37,390 | 37,390 | 27,410 | 27,163 |
| | Recovery & Recycling Facilities Operations | 126,179 | 126,179 | 109,910 | 74,925 |
| E0406 | Contribution to Waste Collection Services | 0 | 0 | 1,500 | |
| E0407 | Other Costs Waste Collection | 10,000 | 10,000 | 10,000 | 500 |
| E0499 | Service Support Costs | 240 | 240 | 749 | 757 |
| | Provision of Waste to Collection Services | 10,240 | 10,240 | 12,249 | 1,257 |
| E0501 | Litter Warden Service | 75,254 | 75,254 | 79,679 | 50,405 |
| E0502 | Litter Control Initiatives | 57,500 | 57,500 | 52,000 | 36,264 |
| E0503 | Environmental Awareness Services | 140,250 | 140,250 | 130,500 | 130,000 |
| E0599 | Service Support Costs | 238,710 | 238,710 | 119,625 | 118,203 |
| | Litter Management | 511,714 | 511,714 | 381,804 | 334,872 |
| E0601 | Operation of Street Cleaning Service | 355,000 | 355,000 | 505,966 | 343,942 |
| E0602 | Provision and Improvement of Litter Bins | 0 | 0 | 4,400 | |
| E0699 | Service Support Costs | 150,002 | 150,002 | 84,483 | 65,175 |
| | Street Cleaning | 505,002 | 505,002 | 594,849 | 409,117 |
| E0701 | Monitoring of Waste Regs (incl Private Landfills) | 106,896 | 106,896 | 110,569 | 82,756 |
| E0702 | Enforcement of Waste Regulations | 31,339 | 31,339 | 58,335 | 30,341 |
| E0799 | Service Support Costs | 72,376 | 72,376 | 110,380 | 111,605 |
| | Waste Regulations, Monitoring and Enforcement | 210,611 | 210,611 | 279,284 | 224,702 |

ENVIRONMENTAL SERVICES

| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
|-------|---|--------------------|------------------------------|--------------------|-------------------|
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| E0801 | Waste Management Plan | 86,061 | 86,061 | 29,964 | 37,985 |
| E0899 | Service Support Costs | 36,117 | 36,117 | 30,486 | 30,824 |
| | Waste Management Planning | 122,178 | 122,178 | 60,450 | 68,809 |
| E0901 | Maintenance of Burial Grounds | 13,000 | 13,000 | 10,300 | 13,474 |
| E0999 | Service Support Costs | 2,251 | 2,251 | 2,212 | 2,237 |
| | Maintenance and Upkeep of Burial Grounds | 15,251 | 15,251 | 12,512 | 15,711 |
| E1001 | Operation Costs Civil Defence | 134,200 | 134,200 | 134,247 | 137,798 |
| E1002 | Dangerous Buildings | 2,000 | 2,000 | 4,000 | 0 |
| E1003 | Emergency Planning | 1,000 | 1,000 | 3,000 | 823 |
| E1004 | Derelict Sites | 3,000 | 3,000 | 7,000 | 0 |
| E1005 | Water Safety Operation | 7,180 | 7,180 | 7,180 | 5,000 |
| E1099 | Service Support Costs | 54,166 | 54,166 | 49,087 | 49,633 |
| | Safety of Structures and Places | 201,546 | 201,546 | 204,514 | 193,254 |
| E1101 | Operation of Fire Brigade Service | 2,272,937 | 2,272,937 | 2,275,462 | 2,146,709 |
| E1199 | Service Support Costs | 353,686 | 353,686 | 316,885 | 320,401 |
| | Operation of Fire Service | 2,626,623 | 2,626,623 | 2,592,347 | 2,467,110 |
| E1201 | Fire Safety Control Cert Costs | 1,000 | 1,000 | 1,000 | 0 |
| | Fire Prevention | 1,000 | 1,000 | 1,000 | 0 |
| E1301 | Water Quality Management | 705,922 | 705,922 | 622,336 | 580,400 |
| E1399 | Service Support Costs | 175,168 | 175,168 | 208,564 | 200,038 |
| | Water Quality, Air and Noise Pollution | 881,090 | 881,090 | 830,900 | 780,438 |
| E1499 | Service Support Costs | 155,001 | 155,001 | 3,181 | 0 |
| | Agency & Recoupable Services | 155,001 | 155,001 | 3,181 | 0 |
| | Service Division Total | 8,544,312 | 8,544,312 | 7,207,622 | 8,078,997 |

| ENVIRONMENTAL SERVICES | | | | | |
|---|-------------------------|-----------------------------------|-------------------------|-------------------------|------------------------|
| Income by Source | 2015 | | 2014 | | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Adopted by Council € | Estimated Outturn € |
| | | | | | |
| Government Grants | | | | | |
| Environment, Community and Local Government | 519,000 | 519,000 | 419,500 | 529,048 | |
| Defence | 80,000 | 80,000 | 83,050 | 83,332 | |
| Other | 50,000 | 50,000 | 50,000 | 50,000 | |
| Total Grants & Subsidies (a) | 649,000 | 649,000 | 552,550 | 662,380 | |
| Goods and Services | | | | | |
| Landfill Charges | 2,599,000 | 2,599,000 | 1,396,000 | 2,881,541 | |
| Fire Charges | 100,000 | 100,000 | 90,000 | 100,388 | |
| Superannuation | 83,188 | 83,188 | 82,848 | 83,182 | |
| Local Authority Contributions | 55,000 | 55,000 | 112,240 | 60,641 | |
| Other income | 120,140 | 120,140 | 140,578 | 115,543 | |
| Total Goods and Services (b) | 2,957,328 | 2,957,328 | 1,821,666 | 3,241,295 | |
| Total Income c=(a+b) | 3,606,328 | 3,606,328 | 2,374,216 | 3,903,675 | |

| RECREATION & AMENITY | | | | | |
|----------------------|---|--------------------|------------------------------|--------------------|-------------------|
| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| F0101 | Leisure Facilities Operations | 144,821 | 144,821 | 268,240 | 178,762 |
| F0102 | Provision/Improvement of Leisure Facilities | 170,032 | 170,032 | 181,876 | 176,000 |
| F0199 | Service Support Costs | 788 | 788 | 2,700 | 2,730 |
| | Leisure Facilities Operations | 315,641 | 315,641 | 452,816 | 357,492 |
| F0201 | Library Service Operations | 1,414,954 | 1,414,954 | 1,377,238 | 1,318,981 |
| F0202 | Archive Service | 10,105 | 10,105 | 5,000 | 85,124 |
| F0204 | Purchase of Books, CD's etc. | 68,175 | 68,175 | 67,500 | 67,500 |
| F0299 | Service Support Costs | 786,252 | 786,252 | 643,927 | 651,070 |
| | Operation of Library and Archival Service | 2,279,486 | 2,279,486 | 2,093,665 | 2,122,675 |
| F0301 | Parks, Pitches & Open Spaces | 339,700 | 339,700 | 347,893 | 348,302 |
| F0302 | Playgrounds | 20,000 | 20,000 | 10,000 | 10,000 |
| F0399 | Service Support Costs | 299,833 | 299,833 | 52,974 | 53,562 |
| | Outdoor Leisure Areas Operations | 659,533 | 659,533 | 410,867 | 411,864 |
| F0401 | Community Grants | 0 | 0 | 91,350 | 100,350 |
| F0403 | Community Facilities | 0 | 0 | 9,000 | |
| F0499 | Service Support Costs | 0 | 0 | 20,971 | 11,496 |
| | Community Sport and Recreational Development | 0 | 0 | 121,321 | 111,846 |
| F0501 | Administration of the Arts Programme | 289,479 | 289,479 | 290,500 | 298,263 |
| F0502 | Contributions to other Bodies Arts Programme | 17,000 | 17,000 | 5,000 | 21,571 |
| F0503 | Museums Operations | 412,015 | 397,015 | 397,015 | 414,728 |
| F0504 | Heritage/Interpretive Facilities Operations | 0 | 0 | 5,416 | 6,916 |
| F0505 | Festivals & Concerts | 104,350 | 104,350 | 33,000 | 19,000 |
| F0599 | Service Support Costs | 306,427 | 306,427 | 260,302 | 264,821 |
| | Operation of Arts Programme | 1,129,271 | 1,114,271 | 991,233 | 1,025,299 |
| | Service Division Total | 4,383,931 | 4,368,931 | 4,075,146 | 4,029,176 |

| RECREATION & AMENITY | | | | | |
|---|----------------------------|---|----------------------------|----------------------------|---------------------------|
| Income by Source | 2015 | | 2014 | | |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Adopted by Council € | Estimated Outturn € |
| Government Grants | | | | | |
| Arts Council | 45,000 | 40,000 | 44,000 | 44,000 | 44,000 |
| Total Grants & Subsidies (a) | 45,000 | 40,000 | 44,000 | 44,000 | 44,000 |
| Goods and Services | | | | | |
| Library Fees/Fines | 22,070 | 22,070 | 21,110 | 23,898 | 23,898 |
| Superannuation | 96,645 | 96,645 | 77,640 | 96,639 | 96,639 |
| Local Authority Contributions | 0 | 0 | 83,870 | 1,000 | 1,000 |
| Other income | 10,700 | 10,700 | 16,600 | 10,628 | 10,628 |
| Total Goods and Services (b) | 129,415 | 129,415 | 199,220 | 132,165 | 132,165 |
| Total Income c=(a+b) | 174,415 | 169,415 | 243,220 | 176,165 | 176,165 |

AGRICULTURE, EDUCATION, HEALTH & WELFARE

| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
|-------|--|--------------------|------------------------------|--------------------|-------------------|
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| G0401 | Provision of Veterinary Service | 168,276 | 168,276 | 177,577 | 163,546 |
| G0404 | Operation of Dog Warden Service | 144,477 | 144,477 | 132,411 | 139,967 |
| G0405 | Other Animal Welfare Services (incl Horse Control) | 10,500 | 10,500 | 0 | 0 |
| G0499 | Service Support Costs | 157,142 | 157,142 | 123,702 | 125,074 |
| | Veterinary Service | 480,395 | 480,395 | 433,690 | 428,587 |
| G0501 | Payment of Higher Education Grants | 350,000 | 350,000 | 1,000,000 | 760,451 |
| G0502 | Administration Higher Education Grants | 12,000 | 12,000 | 25,804 | 24,045 |
| G0505 | Contribution to Education & Training Board | 0 | 0 | 12,000 | 0 |
| G0599 | Service Support Costs | 36,221 | 36,221 | 84,049 | 84,982 |
| | Educational Support Services | 398,221 | 398,221 | 1,121,853 | 869,478 |
| | Service Division Total | 878,616 | 878,616 | 1,555,543 | 1,298,065 |

| AGRICULTURE, EDUCATION, HEALTH & WELFARE | | | | | |
|--|-------------------------|-----------------------------------|-------------------------|------------------------|------------------------|
| Income by Source | 2015 | | 2014 | | Estimated Outturn € |
| | Adopted by Council € | Estimated by Chief Executive € | Adopted by Council € | Estimated Outturn € | |
| | | | | | |
| Government Grants | | | | | |
| Education and Skills | 341,271 | 341,271 | 991,271 | 751,722 | |
| Other | 139,123 | 139,123 | 170,000 | 151,411 | |
| Total Grants & Subsidies (a) | 480,394 | 480,394 | 1,161,271 | 903,133 | |
| Goods and Services | | | | | |
| Superannuation | 15,573 | 15,573 | 16,606 | 15,571 | |
| Other income | 125,500 | 125,500 | 121,000 | 126,369 | |
| Total Goods and Services (b) | 141,073 | 141,073 | 137,606 | 141,940 | |
| Total Income c=(a+b) | 621,467 | 621,467 | 1,298,877 | 1,045,073 | |

| MISCELLANEOUS SERVICES | | | | | |
|------------------------|--|--------------------|------------------------------|--------------------|-------------------|
| Code | Expenditure by Service and Sub-Service | 2015 | | 2014 | |
| | | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn |
| | | € | € | € | € |
| H0101 | Maintenance of Machinery Service | 0 | 0 | 50,000 | 21,330 |
| H0102 | Plant and Machinery Operations | 0 | 0 | 34,600 | |
| H0199 | Service Support Costs | 0 | 0 | 24,796 | 25,071 |
| | Profit/Loss Machinery Account | 0 | 0 | 109,396 | 46,401 |
| H0301 | Administration of Rates Office | 51,304 | 51,304 | 96,071 | 78,202 |
| H0302 | Debt Management Service Rates | 260,426 | 270,426 | 155,351 | 198,095 |
| H0303 | Refunds and Irrecoverable Rates | 2,210,000 | 2,210,000 | 2,265,707 | 2,238,207 |
| H0399 | Service Support Costs | 224,335 | 224,335 | 141,742 | 137,988 |
| | Administration of Rates | 2,746,065 | 2,756,065 | 2,658,871 | 2,652,492 |
| H0401 | Register of Elector Costs | 38,615 | 38,615 | 59,178 | 50,286 |
| H0402 | Local Election Costs | 30,000 | 30,000 | 30,000 | 30,000 |
| H0499 | Service Support Costs | 3,787 | 3,787 | 27,623 | 27,929 |
| | Franchise Costs | 72,402 | 72,402 | 116,801 | 108,215 |
| H0501 | Coroner Fees and Expenses | 87,890 | 87,890 | 96,703 | 86,579 |
| H0599 | Service Support Costs | 5,513 | 5,513 | 26,646 | 26,942 |
| | Operation and Morgue and Coroner Expenses | 93,403 | 93,403 | 123,349 | 113,521 |
| H0702 | Casual Trading Areas | 0 | 0 | 2,700 | |
| H0799 | Service Support Costs | 149,865 | 149,865 | 15,257 | 10,989 |
| | Operation of Markets and Casual Trading | 149,865 | 149,865 | 17,957 | 10,989 |
| H0901 | Representational Payments | 300,000 | 300,000 | 346,483 | 311,296 |
| H0902 | Chair/Vice Chair Allowances | 42,000 | 42,000 | 44,925 | 37,250 |
| H0903 | Annual Allowances LA Members | 87,500 | 87,500 | 126,655 | 124,411 |
| H0904 | Expenses LA Members | 90,000 | 90,000 | 113,553 | 94,000 |
| H0905 | Other Expenses | 67,000 | 67,000 | 77,244 | 83,000 |
| H0907 | Retirement Gratuities | 50,000 | 50,000 | 196,771 | 196,771 |
| H0908 | Contribution to Members Associations | 16,700 | 16,700 | 23,400 | 22,700 |
| H0999 | Service Support Costs | 528,888 | 528,888 | 229,484 | 184,833 |
| | Local Representation/Civic Leadership | 1,182,088 | 1,182,088 | 1,158,515 | 1,054,261 |
| H1001 | Motor Taxation Operation | 516,223 | 516,223 | 600,700 | 528,521 |
| H1099 | Service Support Costs | 235,350 | 235,350 | 278,975 | 315,623 |
| | Motor Taxation | 751,573 | 751,573 | 879,675 | 844,144 |
| H1101 | Agency & Recoupable Service | 195,353 | 195,353 | 2,970,292 | 786,763 |
| H1102 | NPPR | 23,498 | 23,498 | 5,000 | 30,680 |
| H1199 | Service Support Costs | 80,008 | 80,008 | 263,685 | 256,903 |
| | Agency & Recoupable Services | 298,859 | 298,859 | 3,238,977 | 1,074,346 |
| | Service Division Total | 5,294,255 | 5,304,255 | 8,303,541 | 5,904,369 |

| MISCELLANEOUS SERVICES | | | | | |
|---|-----------------------|------------------------------------|-----------------------|----------------------|----------------|
| Income by Source | 2015 | | 2014 | | |
| | Adopted by Council | Estimated by Chief Executive | Adopted by Council | Estimated Outturn | € |
| | € | € | € | € | € |
| Government Grants | | | | | |
| Other | 49,177 | 49,177 | 48,029 | 48,234 | 48,234 |
| Total Grants & Subsidies (a) | 49,177 | 49,177 | 48,029 | 48,234 | 48,234 |
| Goods and Services | | | | | |
| Superannuation | 54,203 | 54,203 | 51,883 | 54,199 | 54,199 |
| Local Authority Contributions | 0 | 0 | 2,818,900 | 0 | 0 |
| NPPR | 170,600 | 170,600 | 60,000 | 336,710 | 336,710 |
| Other income | 384,379 | 384,379 | 429,702 | 401,557 | 401,557 |
| Total Goods and Services (b) | 609,182 | 609,182 | 3,360,485 | 792,466 | 792,466 |
| Total Income c=(a+b) | 658,359 | 658,359 | 3,408,514 | 840,700 | 840,700 |

CERTIFICATE OF ADOPTION

I hereby certify that at the budget meeting of Monaghan County Council held this 1st day of December, 2014 the Council by Resolution adopted for the financial year ending on the 31st day of December, 2015 the budget set out in Tables A to F and by Resolution determined in accordance with the said budget the Rates set out in Tables A and C to be the annual rate on valuation to be levied for that year for the purposes set out in those Tables.


Cathaoirleach

Signed


Chief Executive

Countersigned

Dated this 1st day of December, 2014

| APPENDIX I | |
|--|-------------------|
| Summary of Central Management Charge | |
| | 2015 € |
| Area Office Overhead | 978,535 |
| Corporate Affairs Overhead | 1,922,215 |
| Corporate Buildings Overhead | 705,583 |
| Finance Function Overhead | 605,700 |
| Human Resource Function | 977,367 |
| IT Services | 1,089,189 |
| Print/Post Room Service Overhead Allocation | 0 |
| Pension & Lump Sum Overhead | 3,405,014 |
| Total Expenditure Allocated to Services | 9,683,603 |